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# Guidance and Procedures for Dealing with School Complaints

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# Contents

	Page Number
Background	4
Purpose of Complaints Procedure	4
Investigating Complaints	5
Resolving Complaints	5
Recording Complaints	5
Monitoring the Policy	5
Complaints about the Headteacher	6
Time Limits	6
Complaints Policy	6 - 8
Further Recourse	8
Vexatious Complaints	9
Appendix 1 Complaints - Appropriate Procedure	10
Appendix 2 Complaints Form	12 - 13
Appendix 3 Procedure for Hearing the Complaint	14
Appendix 4 Complaints Flowchart	15

## **Background**

Since 1 September 2003 Governing Bodies of all maintained schools and maintained nursery schools in England have been required, under Section 29 of the Education Act 2002, to have a procedure in place to deal with complaints relating to the school and to any community facilities or services that the school provides. In October 2000 The Human Rights Act came into force, and schools should be mindful to give consideration to Article 6, "The Right to a Fair Trial". All schools must have a publicised complaints procedure.

This policy reflects the Department for Education (DfE) advice held within the 'School complaints toolkit 2014'

There are certain complaints which fall outside the remit of the Governing Body's complaints procedure. They are shown at Appendix 1 and include:

- Matters that are the responsibility of the Local Authority
- Conduct of staff at the school
- Content of a statutory statement of Special Educational Needs
- Pupil admissions
- Pupil exclusions
- The national curriculum and related issues including religious education
- Child protection

The Governing Body should ensure that any third party providers offering community facilities or services through the school premises, or using school facilities, have their own complaints procedure in place.

## **Purpose of a Complaints Procedure**

This procedure aims to reassure parents and others with an interest in the school that:

- Where possible, complaints will be dealt with informally and at the lowest possible level in school in order to reach a resolution promptly;
- Any complaint against the school will be dealt with in a fair, open and responsive way, with the aim of achieving a speedy and satisfactory resolution; and
- The school recognises that a willingness to listen to questions and criticism and to respond positively, can lead to improvements in school in practices as well as provision.

An effective Complaints Procedure will:

- encourage resolution of problems by informal means wherever possible
- be easily accessible and publicised
- be simple to understand and use
- be impartial
- be non-adversarial
- allow swift handling with established time-limits for action and keeping people informed of the progress
- ensure a full and fair investigation by an independent person where necessary
- respect people's desire for confidentiality wherever possible
- address all the points at issue and provide an effective response and appropriate redress, where necessary

## Investigating Complaints

It is suggested that at each stage, the person investigating the complaint makes sure that they:

- establish what has happened so far, and who has been involved
- clarify the nature of the complaint and what remains unresolved
- meet with the complainant or contact them (if unsure or further information is necessary)
- clarify what the complainant feels would put things right
- interview those involved in the matter and/or those complained of, allowing them to be accompanied if they wish
- conduct the interview with an open mind and be prepared to persist in the questioning
- keep notes of the interview

## Resolving Complaints

At each stage in the procedure schools will want to keep in mind ways in which a complaint can be resolved. It might be sufficient to acknowledge that the complaint is valid in whole or in part. In addition, it may be appropriate to offer one or more of the following:

- an apology
- an explanation
- an admission that the situation could have been handled differently or better
- it would be useful if complainants were encouraged to state what actions/outcome they feel might resolve the problem at any stage
- an admission that the school could have handled the situation better is not the same as an admission of negligence
- an assurance that the event complained of will not recur
- an explanation of the steps that have been taken to ensure that it will not happen again
- an undertaking to review school policies in light of the complaint

An effective procedure will identify areas of agreement between the parties. It is also of equal importance to clarify any misunderstandings that might have occurred as this can create a positive atmosphere in which to discuss any outstanding issues.

## Recording Complaints

Schools should record the progress of the complaint and the final outcome. A complaint may be made in person, by telephone, in writing (email). An example of a complaint form can be found in Appendix 2. At the end of a meeting or telephone call, it would be helpful to ensure that the complainant and the school have the same understanding of what was discussed and agreed. A brief note of meetings and telephone calls can be kept and a copy of any written response added to the record.

## Monitoring the Policy

The Governing Body should review their Complaints Policy regularly and monitor the number and range of complaints received, how these were dealt with and any action taken. The monitoring and review of complaints can be a useful tool in evaluating the school's performance.

## Complaints about the Headteacher

Where it is clear that a complaint is against the Headteacher, the matter has to be referred immediately to the Chair of Governors who, acting as *Line Manager*, will be responsible for dealing with the matter.

It is not always clear if the complaint is against the Headteacher given they are responsible for all operational decisions across the school even if made by other staff. In most cases complaints raise concerns around the conduct of the Headteacher. In any event, advice from the Local Authority should be sought.

School and Governor Support Service can assist in the investigation of such complaints if the individual schools have bought back into the *Support to Chairs* Service Level Agreement. If not, support can be arranged but at a higher cost.

## **Time Limits**

Complaints need to be considered, and resolved, as quickly and efficiently as possible. An effective complaints procedure will have realistic time limits for each action within each stage. However, where further investigations are necessary, new time limits can be set and the complainant sent details of the new deadline and an explanation for the delay.

The time limits are set using school working days i.e. excluding school holidays.

At each stage it is helpful to clarify exactly who will be involved, what will happen, and how long it will take. There may, on occasion, be the need for some flexibility, for example, the possibility of further meetings between the complainant and the person investigating the complaint.

It is reasonable to expect a complaint to be made as soon as possible after an incident but there may be good reason for a delay e.g. complainant gathering information or not aware of the impact of the incident until later. Schools need to consider if it is reasonable to continue with a complaint after a period of time and in doing so have regard for any exceptional circumstances.

## **Complaints Policy**

### **Stage 1 Informal Stage – Complaint heard by staff member**

It is in everyone's best interest that complaints are resolved at the earliest possible stage and as quickly as possible. The experience of the first contact between the complainant and the school can be crucial in determining whether the complaint will escalate. Therefore, if staff and Governors are aware of the policy they will know what to do should they receive a complaint.

If the member of staff involved feels too compromised to deal with a complaint, the complaint could be referred to another staff member. The member of staff may be more senior but does not have to be. The ability to consider the complaint objectively and impartially is crucial. Where the complaint concerns the Headteacher the complainant is referred to the Chair of Governors.

Where the first approach is made to a Governor, the complainant should be referred to the appropriate person and advised of the policy. Governors should not act unilaterally on an individual complaint given that they may be required to sit on a panel at a later stage of the procedure.

The Headteacher's influence may already have shaped the way complaints are handled in the school and resolved the complaint at this stage. If the informal process has been exhausted and no satisfactory solution has been found the complainant should be advised that their complaint could progress to Stage 2 of the policy.

The complainant should then be invited to put the complaint in writing to the Headteacher (or Chair of Governors if the complaint is against the Headteacher) using the form attached at Appendix 2. The form should be sent to the Headteacher or Chair of Governors, as appropriate, as soon as possible. The Chair of Governors can be contacted via the school.

The Headteacher will seek any necessary clarification of the concerns including interviewing the complainant where this would be helpful. The Headteacher will advise the complainant of the outcome of their consideration. Other than in exceptional circumstances the Headteacher should provide a response to the complainant within 15 school days of them requesting the involvement of the Headteacher.

## **Stage 2 – Complaint heard by Headteacher**

Where the Headteacher has addressed the complaint at Stage 1 the matter should progress to the appeal stage. Where another staff member has addressed the complaint at Stage 1, the Headteacher will hear this stage.

The Headteacher should acknowledge the written complaint upon receipt and provide an opportunity to meet the complainant to discuss the complaint. At this point the Headteacher may still seek to resolve the complaint informally.

The Headteacher will investigate the complaint and a written response will normally be made within 15 school days of receipt of the complaint. If this is not possible, an extension can be agreed.

The written response will include reasons for the conclusions reached by the Headteacher, what action, if any, the school proposes to take to resolve the matter and advise the complainant of the right to request a meeting with Governors if they remain dissatisfied with the outcome.

The complainant will have 10 school days from receipt of the outcome in which to ask for an appeal.

## **Stage 3 – Appeal Heard by the Chair of Governors**

The Chair of Governors should acknowledge the written complaint upon receipt and provide an opportunity to meet the complainant to discuss the complaint. At this point the Chair of Governors may still seek to resolve the complaint informally.

The Chair of Governors will arrange to have the complaint investigated and a written response will normally be made within 15 school days of receipt of the complaint. If this is not possible, an extension can be agreed.

The written response will include reasons for the conclusions reached by the Chair of Governors, what action, if any, the Chair proposes to take to resolve the matter and advise the complainant of the right to request a meeting with Governors if they remain dissatisfied with the outcome.

Where a complainant is not satisfied with the outcome, they should write to the Clerk to the Governing Body within 10 school days giving details of their concerns and asking for an appeal against the decision or action taken by the Headteacher to the Chair of Governors. The Clerk will seek to arrange a meeting of the appropriate Committee of the school's Governing Body within 20 school days.

The Governing Body of the school will only hear appeals that have already progressed through Stages 1 and 2 of this procedure.

If the Chair of Governors has been involved at an earlier stage in the procedure (particularly where the complaint is about the Headteacher) it would be advisable to use the Vice Chair of Governors to ensure impartiality.

## **Stage 4 Appeal Heard by a Committee of the Governing Body**

Where a complainant is not satisfied with the outcome, they should write to the Clerk to the Governing Body within 10 school days giving details of their concerns and asking for an appeal against the decision or action taken by the Chair of Governors. The Clerk will seek to arrange a meeting of the appropriate Committee of the school's Governing Body within 20 school days.

The Governing Body of the school will only hear appeals that have already progressed through Stages 1 and 2 and 3 of this procedure.

As the Chair of Governors may be involved at an earlier stage in the procedure (particularly where the complaint is about the Headteacher) it may be wise not to include the Chair as a member of the Committee to avoid any possible challenge that the Chair was not sufficiently impartial.

## **The Complaints Committee**

The Committee should consist of no less than three Governors who will appoint their own Chair. The Headteacher would be expected to attend the appeal hearing to give evidence and explain the conclusions.

The Committee can:

- Dismiss the complaint in whole or in part
- Uphold the complaint in whole or in part
- Decide on the appropriate action to be taken to resolve the complaint
- Recommend changes to the school's systems or procedures to ensure that problems of a similar nature do not recur.

## **Notification of the Committee's Decision**

The Chair of the Committee needs to ensure that the complainant is notified of the Committee's decision, in writing.

The Clerk to the Governing Body will notify in writing the outcome of the appeal to the complainant and Headteacher within five school days of the hearing.

## **Appeal to the Secretary of State for Education**

The final stage of appeal is to the Secretary of State for Education. Complainants are advised, should they wish to do so, to write to:

Department for Education  
2<sup>nd</sup> Floor, Piccadilly Gate  
Manchester  
M1 2W

Further information is also available:

Telephone - 0370 000 2288

Online - [www.education.gov.uk/help/contactus](http://www.education.gov.uk/help/contactus)



## **Vexatious Complaints**

If properly followed, the complaints procedure will limit the number of complaints that become protracted. However, there will be occasions when, despite all stages of the procedures having been followed, the complainant remains dissatisfied. If the complainant tries to reopen the same issue, the Clerk to the Committee hearing the complaint at Stage 3 of the process is able to inform them in writing that the procedure has been exhausted and that the matter is now closed.

## Appendix 1

<b>Types of Complaint</b>	<b>Appropriate Procedure</b>	<b>Contact</b>
Matters the responsibility of Local Authority.	Local Authority Complaints Procedure	Complaints Team, Children and Adults Services, County Hall, Durham, DH1 5UJ  Telephone 03000 265762 <a href="mailto:cascomplaints@duham.gov.uk">cascomplaints@duham.gov.uk</a>
Conduct of school staff (except the Headteacher)	School Disciplinary Procedure	Headteacher of the School
Conduct of the Headteacher	School Disciplinary Procedure	Chair of the Governing Body c/o the School
Special Educational Needs	Review of or content of statutory statement	Special Educational Needs: Placement and Provision, Children and Adults Services, County Hall, Durham, DH1 5UJ Telephone 03000 265878
Admissions of Pupils County or Controlled Schools	Independent Appeal Panel (non-admission)	Admissions Team, Children and Adults Services, County Hall, Durham, DH1 5UJ Telephone 03000 265896
Church (Aided) Schools	Appeal Panel (non-admission)	Governing Body of the School
Exclusion of Pupils County or Controlled Schools	Provision of 1993 Education Act	Pupil Casework Team, Children and Adults Services, County Hall, Durham, DH1 5UJ Telephone 03000 265903
Church (Aided) Schools	Provision of 1993 Education Act	Governing Body of the School
Child Abuse	Local Childrens' Safeguarding Board (LCSB)	LSCB, Children and Adults Services, County Hall, Durham, DH1 5UJ Telephone 03000 265 770

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**Complaint Form**

**Your name:**

**Pupil's name:**

**Name of School:**

**Your relationship to the pupil:**

**Address:**

**Postcode:**

**Day time telephone number:**

**Evening telephone number:**

**Please give details of your complaint:**

**What action, if any, have you already taken to try and resolve your complaint.  
(Who did you speak to and what was the response)?**

**What actions do you feel might resolve the problem at this stage?**

**Signature:**

**Date:**

**Official use**

**Date acknowledgement sent:**

**By who:**

**Complaint referred to:**

**Date:**

## **Appendix 3**

### **Procedure for Hearing the Complaint**

#### **Introduction**

The aim of the meeting is to resolve the complaint and achieve reconciliation between the school and the complainant.

#### **Order of Meeting**

1. The Chair welcomes the complainant and asks those present to introduce themselves.
2. The Chair explains the purpose of the meeting, the procedure, and checks that all written evidence has been made available to all parties.
3. The complainant explains their complaint, calling witnesses if appropriate.
4. The Committee and Headteacher may ask questions of the complainant and witnesses.
5. The Headteacher is then invited to present a response to the complaint, including action taken to address the complaint at stages 1 and 2 of the procedure, calling witnesses, if appropriate.
6. The Committee and complainant may ask questions of the Headteacher.
7. The Headteacher summarises the schools position, highlighting evidence, including anything that has emerged in the questioning.
8. The complainant summarises their case, highlighting evidence, including anything that has emerged in the questioning.
9. The Chair of the Committee checks that all parties feel that they have had a fair hearing and reminds everyone of the confidentiality of the case.
10. The Chair of the Committee thanks both parties for attending and gives an indication of when they can expect to hear the outcome. All parties then leave the room together.
11. The Committee considers the complaint and reaches a unanimous or majority decision. Where necessary, the Committee decides what action to take to resolve the complaint and, if appropriate, recommends changes to ensure similar complaints are not made in future.
12. Both parties will be informed of the outcome of the complaint in writing by the Clerk within 5 school days of the hearing.

## Appendix 4

<b>Concern or Complaint Received</b>	
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<b>STAGE 1 - INFORMAL STAGE</b>	
<b>SCHOOL ACTION</b>	
<p>Informal discussion with the relevant class teacher or other relevant member of staff usually resulting in resolution to the issue.</p> <p><b>If the complaint is about the Headteacher – proceed to Stage 2 *</b></p>	<p>The person is informed of the action to be taken to resolve the issue. If they are not satisfied they should be provided with a copy of the school's complaints procedure and information on how to proceed to Stage 2. If the Headteacher has addressed the complaint at this stage then the matter should progress to Stage 3.</p>
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<b>FORMAL STAGE</b>	
<b>STAGE 2 – COMPLAINT HEARD BY HEADTEACHER</b>	
<p>The complaint is submitted, either verbally or in writing, to the Headteacher.</p>	<p>The Headteacher acknowledges receipt and provides a full written response within 15 school days. Information is provided to the complainant on how to progress the complaint to stage 3.</p>
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<b>STAGE 2 * – COMPLAINT HEARD BY CHAIR OF GOVERNORS (if about the Headteacher)</b>	
<p>A written complaint is submitted to the Chair of Governors.</p>	<p>The Chair acknowledges receipt and provides a full written response within 15 school days. Information is provided to the complainant on how to progress the complaint to Stage 3.</p>
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<b>STAGE 3 – APPEAL HEARD BY CHAIR OF GOVERNORS</b>	
<p>Complainant writes to the Chair of Governors within 10 school days of receiving the Headteacher's response confirming they remain dissatisfied and requesting further investigation of the complaint.</p>	<p>The Chair acknowledges receipt and provides a full written response within 15 school days. Information is provided to the complainant on how to progress the complaint to Stage 4.</p>
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<b>STAGE 4 – APPEAL HEARD BY A COMMITTEE OF THE GOVERNING</b>	
<p>Complainant writes to the Chair or Clerk to the Governing Body requesting that the complaint be heard by the Committee within 10 school days of receiving the response.</p>	<p>Clerk arranges for Committee to meet within 20 school days from receipt of letter and informs the complainant of findings with 5 school days of hearing.</p>
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<b>FURTHER RECOURSE</b>	
<p>Final Appeal - Complainant writes to the Secretary of State.</p>	<p>The Secretary of State may intervene if a Governing Body or the LA has acted unreasonably.</p>
<p>Local Government Ombudsman if there has been maladministration.</p>	<p>The Ombudsman may provide advice on process which will need to be considered.</p>

